

Introduction and Background

In 2018, Namibia Power Corporation (NamPower) crafted a new <u>Corporate and Strategic Business Plan</u> for the period 2019-2023. The NamPower Board of Directors subsequently approved the implementation of new power generation projects in June 2018 under the "Strategic Pillar, Ensuring Security of Supply". A ministerial determination was made in October 2018 for the development of 220 MW power generation projects:

- 150 MW would be allocated to NamPower;
- 70 MW would be allocated on a competitive procurement basis as per current government procurement laws to IPPs for implementation.

The NamPower Board of Directors has ratified the implementation of the following projects, on 08 November 2018, as part of 150 MW allocation:

- 20 MW PV Power Project;
- 40 MW Wind Power Project;
- 40 MW Biomass Power Project; and
- 50 MW Firm Power Project.

NamPower had initially advanced with the developmental activities of the 40 MW Rosh Pinah Wind Project, beside other projects. However, following an unfavourable 18-month wind Energy Yield Assessment (EYA) and a marginal project viability re-evaluation, a change to PV technology was alternatively preferred for the immediate future, at the same site and with the initially approved project funds. The subsequent decision on change in technology was sanctioned and approved by the Minister of Mines and Energy on 16 November 2022, and NamPower has henceforth embarked on the development of the Rosh Pinah 70 MW Solar PV Power Project.

The proposed solar PV power plant will be developed as an Engineering Procurement and Construction (EPC) project. The solar PV power plant will be owned and operated by NamPower and funded from NamPower's balance sheet.

NamPower is committed to support achieving ambitious governmental objectives set-out in the national planning policies, notably the <u>National Integrated Resource Plan (NIRP)</u> and the <u>5th National Development Plan (NDP5)</u>.

Considering the abundance and spatial distribution of the local solar resource, the need for increased penetration of renewables within the energy mix; PV power plants would conceivably provide competitive energy tariffs in Namibia.

Project Objectives and Rationale

The key objectives of the Rosh Pinah 70 MW Solar PV Power Project, also hereinafter referred to as the "Project", are to:

- Reduce the overall NamPower tariff to the end - customer by introducing an affordable "newbuild" renewable energy to the Namibian grid;
- Support the renewable energy commitments prescribed in the Renewable Energy Policy and National Energy Policy – targets for 70% by 2030;
- Support ambitious commitments made at COP26 to reduce Namibia's emissions by 91% by 2026; and
- Reduce overreliance on imported energy as per the National Development Plan 5 and Harambee Prosperity Plan II.

SWOT Analysis

The Strengths, Weaknesses, Opportunities and Threats (SWOT) analysis for the Project is summarised in Figure 1.

Strengths

- Supports key national goals (NIRP, NDP5).
 Renewable fuel source (no forex exposure)
 - Mature technology

Weaknesses

- High intermittency.
- High supplydemand mismatch in winter and evening peaks.

Opportunities

- Viable funding requirements (relative low CAPEX)
- Lower blended
 NamPower tariff
 - Local socio-economic impact
 - Future addition of battery energy storage system

Threats

 Exacerbated "duck-curve" phenomenon induced by the Modified Single Buyer Model (MSBM).



Figure 1: Project SWOT Analysis

Technical Description and Site Details

Although the superb solar resource is localised in western regions, the local solar resource is generally abundant and spatially distributed. Hence, the Project Site, located further south near Rosh Pinah in //Karas region, has ample solar resources (Global Horizontal Irradiance: GHI ≥ 2389 kWh/m², specific yield ≥ 2088 kWh / kWp) as shown in Figure 2.

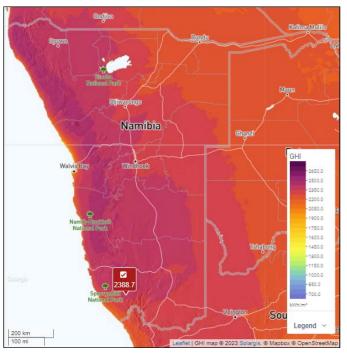


Figure 2: Long-term GHI Solar Resource Map of Namibia

Rosh Pinah is among the localities with ample suitable areas for the development of utility-scale PV Projects. The Project site boundary is outlined in Figure 3. The Project site is situated approximately 33 km northwest of the Rosh Pinah town on commercial farmland, and is accessible via the C13 district road which runs adjacent to the Project site.

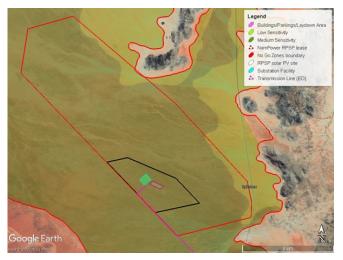


Figure 3: Rosh Pinah PV Project site location

The technical description and site details are listed in Table 1. The meteorological site conditions (ambient temperature and Global Horizontal Irradiance (GHI) are summarised in Figure 4.

Table 1: Location and Description

Location and Description		
Locality and Region	Rosh Pinah, //Karas Region	
Coordinates	27°40'26.34" S; 16°40'35.65"E	
Plant Footprint	250 hectares	
Plant Nameplate Capacity	70 MWac	
Planned Commissioning	October 2025	
Plant Lifetime	25 years (minimum)	
Performance Ratio	≥76% (minimum)	
Capacity Factor	≥35%	
DC/AC ratio at the point of connection (PoC)	1.3 (maximum)	
PV module Technology	Silicon Crystalline	
PV Array Mounting Structure	1-axis tracking (N-S)	
PV Module Cleaning Method	Dry-cleaning	

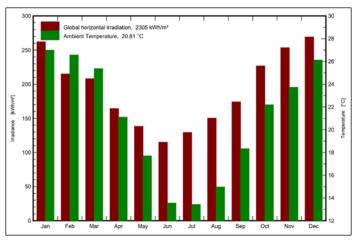


Figure 4: Site Meteorological conditions (Meteonorm 8.0:)

Plant Yield Estimate

The preliminary energy yield assessment, which is based on the technical description, was performed with PVsyst software. The assessment provides indicative normalised monthly energy yields for the Project as shown in Figure 5. The Plant will be designed for the provisional modular future integration of a Battery Energy Storage System (BESS).

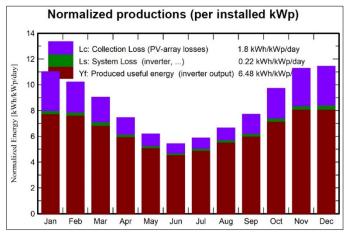


Figure 5: Normalised monthly energy yield estimate

Project Structure

The intended Project structure is depicted in Figure 6, indicating the key stakeholders involved.

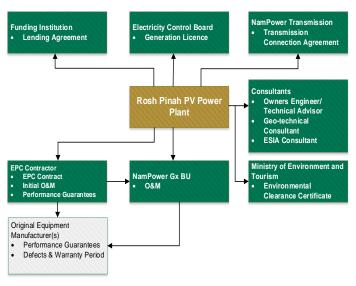


Figure 6: Project Structure

The Rosh Pinah Solar PV Power Plant will be developed, owned, and operated by NamPower. NamPower will appoint an EPC contractor to construct the power plant. Figure 6 provides the Project structure illustrating the key stakeholders and the following key agreements:

- Lending Agreement It is envisaged that the Project will be mostly balance sheet financed, however, NamPower would lend against its balance sheet to leverage its resources. A Lending Agreement will be entered into with the preferred Funding Institution (the Lender);
- Generation Licence NamPower applied for a generation licence from ECB to operate the plant (approval pending);

- Transmission Connection Agreement NamPower Generation will enter into a Transmission Connection Agreement (TCA) with NamPower's Transmission Business Unit for the connection of the power plant to the Namibian grid;
- Modified Single Buyer (MSB) registration NamPower Generation will register the Rosh Pinah PV Power Plant with the MSB office to comply with the new local electricity industry regulatory framework;
- Power Purchase Agreement NamPower Generation will enter into a Power Purchase Agreement (PPA) with the Modified Single Buyer Office (MSBO) in order to export energy onto the grid and operate under the MSB market rules;
- Consultants NamPower procured consultants to assist in providing the following specialised knowledge and expertise on the development and execution of the Rosh Pinah Solar PV Power Project:
 - Technical Advisor and Owner's Engineer will provide technical support and assistance in managing the EPC contract to NamPower;
 - Geotechnical Consultant assessed the geotechnical, hydrogeological, and hydrological conditions for the site in order to mitigate possible subsoil risk;
 - Environmental and Social Impact Assessment (ESIA) Consultant developed the project ESMP to obtain the Project Environmental Clearance Certificate (ECC); and
 - Topographical Consultant surveyed the Project site and generated the surveyor drawing.
- EPC Contract NamPower will procure an EPC Contractor to engineer, procure and construct the power plant through a transparent and open international competitive bidding process. The procurement of the EPC Contractor will follow the Public Procurement Act;

Procurement Methodology

The procurement of an EPC Contractor for the Project will be completed within the provisions of the Namibian Public Procurement Act, No.15 of 2015, as amended. This procurement falls above NamPower's threshold; however, NamPower is fully exempted from Section 8 of the Act to procure above its threshold until the expiration date of 30 April 2025. Hence, the EPC procurement process will be

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administered by NamPower in-house in accordance with the Public Procurement Act.

The contract between NamPower and the successful bidder (preferred EPC Contractor) will be based on the FIDIC Conditions of Contract for EPC/Turnkey Projects (Silver Book), 2017 edition. The EPC procurement process is an open advertised bidding process through two phases. The first bidding phase will entail pre-qualification of bidders and the second phase will be the final bidding process. The scope of the EPC Contractor will include the following:

- The engineering, procurement and construction of the Project under a turnkey contract (FIDIC Silver Book);
- Provide full turnkey-wrap scope of services, including transportation, insurance, customs and duties and a 2-year Defects Notification Period (DNP) as per FIDIC;
- Subcontract all possible local works/services to Namibian companies in order to achieve a minimum local content spend of 10% of the total EPC contract value;
- Ensure that all unskilled and semi-skilled labour which are employed are Namibian citizens; and
- Supervise (as required) the O&M of the Plant during the first two years of operation.

Plant Operation and Maintenance

During the Defects Notification Period (DNP), NamPower will undertake the Operation and Maintenance (O&M) of the Rosh Pinah PV Power Plant, acting under the supervision and instruction of the EPC Contractor and in accordance with the O&M manuals. The EPC Contractor will be responsible for the achievement of the guaranteed annual power plant performance. Hence, the EPC is expected to deploy requisite supervision and support services to meet the annual performance guarantees under the EPC Contract.

NamPower personnel will be trained by EPC Contractor to ensure the necessary knowledge transfer prior to the Date of Completion.

Environmental Considerations

A comprehensive ESIA study, including sensitivity screening, scoping, impact assessments, and

stakeholder engagements was completed in 2022. A project ESMP was resultantly developed and the ECC September 2022, obtained in valid September 2025. Preservation of identified sensitive areas is the key consideration. Thus, specific PV Project guidelines have been proposed to minimize the consequential environmental impact of the Project and ensure effective **ESMP** implementation (continuous compliance monitoring and reporting) construction, during the operation, and decommissioning phase. The project site's biophysical characteristics are summarised in Table 2.

Table 2: Project Site Biophysical Characterisation

Biophysical Characteristics		
Habitat	Succulent Karoo Biome (critical habitat).	
Climate	Hyper-arid (sparse rainfall events)	
Viewshed	Pristine semi-desert (significant	
	viewshed to tourism traffic route).	
Geology	Sandy soils.	
	Flat terrain with gentle westward slope,	
Topology	shallow and wide southward braided	
	drainage lines to the Orange River.	
Hydrology	Low-yield groundwater.	
Flora	Low, succulent-leaved shrubs, few	
	grasses, and few tall shrubs and trees.	
Fauna	High biodiversity and endemicity (i.e.,	
	mostly reptiles and insects).	
Avifauna	High likelihood occurrence of priority	
	bird/bat species.	
Archaeology	Archaeological sites are merely located	
	nearby inselbergs, beyond the project	
	site boundary.	
Land-use	Small livestock commercial farming.	

Stakeholder Engagement

A project-specific Stakeholder Engagement Plan (SEP) has been developed, including the Communication Management Plan (CMP) and the Grievance Mechanism (GRM), to ensure effective internal and external engagements. A summarised GRM is accessible via the NamPower website under the corresponding generation project.

Capital Budget

The Project will be corporate financed through NamPower's balance sheet. NamPower's Financial Statements are reported in NamPower's Annual Report (Investor Relations section of the NamPower website, www.nampower.com.na).

NamPower has sought corporate funding from institutional lenders to bring the Project to fruition.

Value Proposition

The value proposition of the Project is demonstrated in the cost difference between the energy generated by the Project and the energy replaced for the respective NamPower time of use (ToU) period at the current NamPower ToU tariffs.

Table 3: Project Value Proposition

Discount Rate [%]	NPV of NamPower ToU Avoided Cost [mil NAD] at USD exchange rate of 19 NAD
8	3,327.91
10	2,616.00
12.5	1,990.61
15	1,558.42

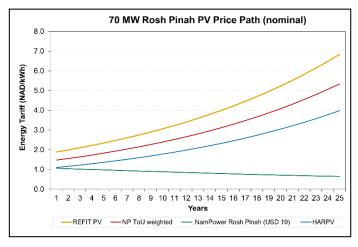


Figure 7: Expected Project Tariff compared to NamPower Time of Use (ToU)

Risk Assessment

In January 2023, NamPower Project Team conducted a risk assessment in preparation for the internal stakeholder workshop to refine identified Project procurement risks in terms of discipline (i.e., environmental, commercial, legal, and technical). The high-priority risks identified during the procurement phase of the Project are listed as follows:

- Higher EPC costs than estimated budget.
- Project execution is delayed during the procurement phase

A second risk assessment workshop will be held with the EPC contractor to update the risk register during the construction and operation phases of the Project.

Project Schedule and Progress

The following next steps are required to bring the project to its execution phase:

Table 4: Key Next Steps for the Project

Key Next Steps		
Obtain the generation license from ECB		
Execute TCA and finalise MSB Registration		
Execute the Power Purchase Agreement		
Execute Lease Agreement		
Finalise the Project Implementation Plan		
Implement the Project Stakeholder Engagement Plan		
Prequalify and procure the EPC Contractor		
Commence with the construction of the PV plant		

The completed tasks of the Project are summarised in Table 5.

Table 5: Project Completed Tasks

Completed Tasks	Completion Date
NamPower Board approval of the change in technology	Nov 2022
NamPower Board and Ministerial approval on final Project technology and capacity	Nov 2022
Finalisation of Geotechnical Study	Sep 2022
Finalisation of Topographical Survey	May 2021
ECC issuance by MEFT	Sep 2022
Option to lease concluded	Feb 2022
Finalisation of Project Implementation Plan	May 2023

Project Key Milestones

The key milestones of the Project are summarised in Figure 8.

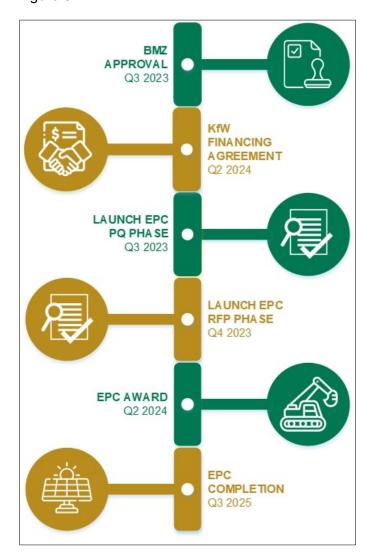


Figure 8: Proposed Project Development Timeline

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